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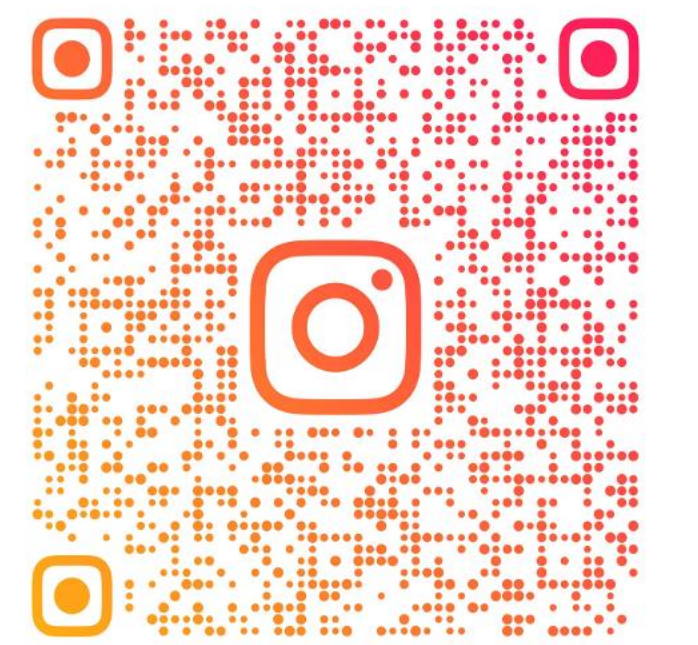


CA ADARSH JOSHI

CA , B.COM

FOUNDER

- 8+ years of teaching experience in CA education
- Subject Expert in:
CA Foundation – Paper 2: Business Laws
CA Intermediate – Paper 2: Corporate and Other Laws
- Has uploaded over 3000+ educational videos for CA Foundation and CA Inter students
- Known for his dynamic, conceptual and “fun-and-learn” teaching style
- Guided thousands of students across India to success in CA exams
- Strong academic background with B.Com (BMCC, Pune) and ACA qualification
- Widely appreciated for his clarity, energy, and practical approach to law subjects
- Through Shikshadwar, offers comprehensive classes, books, tests, and mentorship to CA students



CAADARSHJOSHI



CA DARSHAN JAIN

CA , CS , LLB , DISA , DIRM , B.COM

CO FOUNDER

- Chartered Accountant by profession & educator by passion
- Teaching Financial Accounting , Financial Management & Strategic Management to CA Students For 12 Years.
- Practicing Chartered Accountant For Past 13 years in The Field of Audit , Direct & Indirect Taxes & Management Consultancy
- Elected as Convenor of The Jalna CA CPE Chapter of WIRC of ICAI For 2 consecutive years 20-21 & 21-22.
- He Has Successfully Completed & Qualified Following Certificate Course Conducted By ICAI
 1. Forensic Accounting & Fraud Detection
 2. Concurrent Audit of Banks
 3. Goods & Service Tax (GST)
 4. Public Finance & Accounting
 5. Drafting & Pleading Before Authorities
 6. Wealth management & Financial Planning
 7. Artificial Intelligence



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CA TUSHAR TAPARIA

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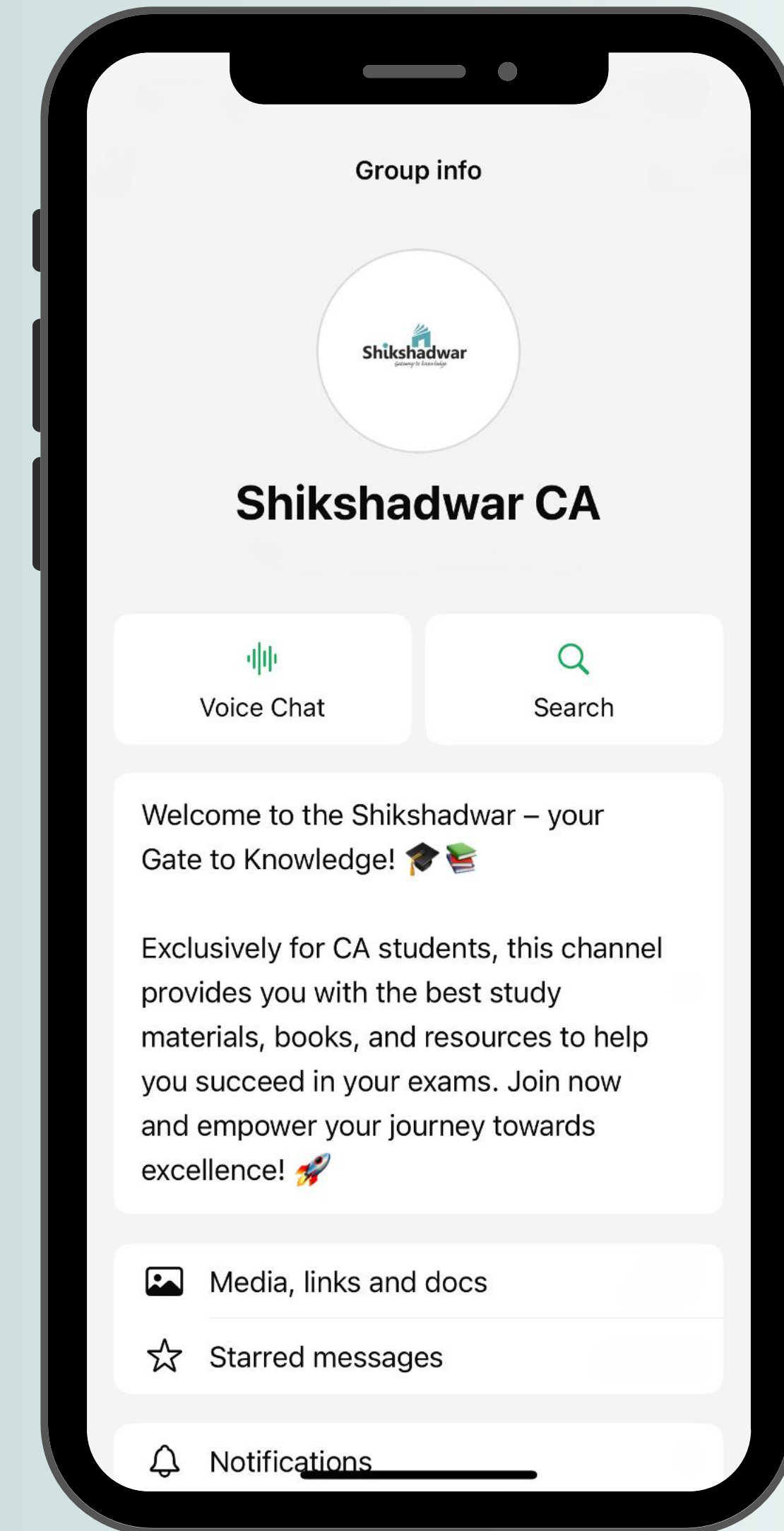
- A multi-faceted professional with a Chartered Accountancy qualification and a Bachelor's degree in Law.
- Brings 7+ years of teaching experience across CA and CS professional courses.
- Specializes in:
 - Taxation at CA Intermediate and CS Executive levels
 - Economics at CA Foundation level
- Known for simplifying complex concepts with crystal-clear explanations and practical insights.
- Expert in delivering Fasttrack batches with proven accelerated learning techniques.
- Frequently invited as a visiting faculty for Taxation at reputed coaching institutes.
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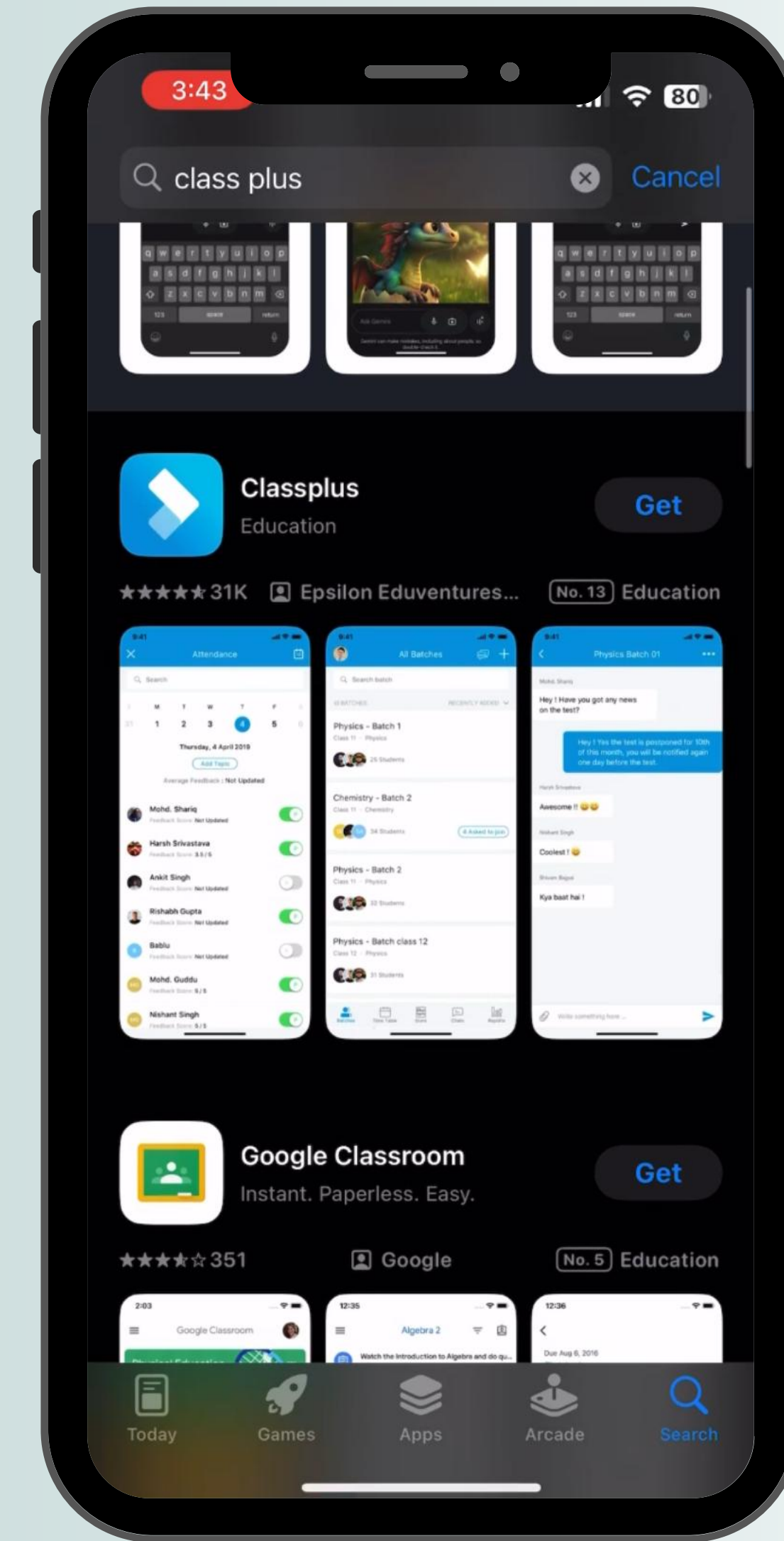
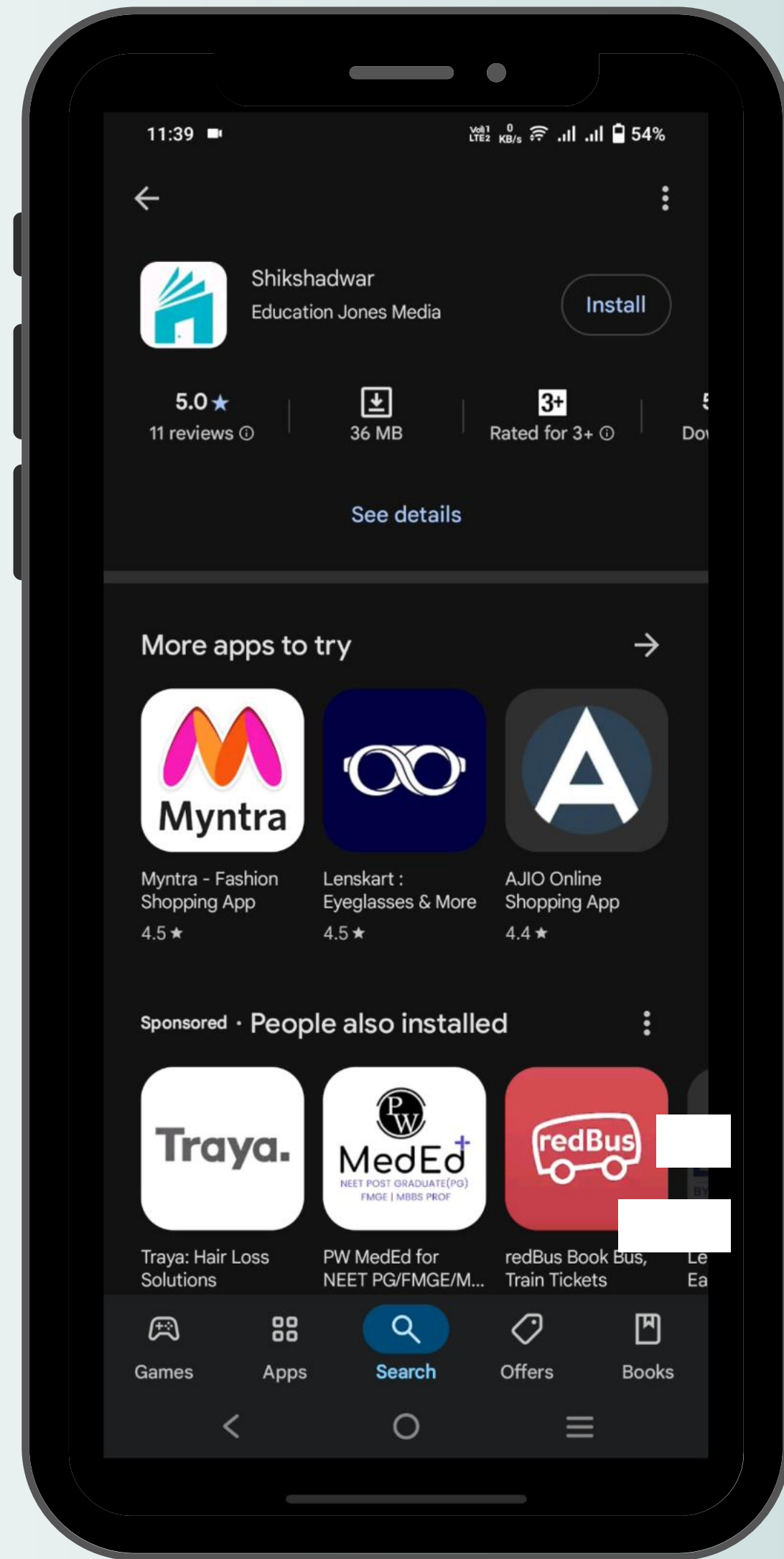
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CA INTERMEDIATE MAY 25

Marathons Live Streams



RRR - Result Oriented Rapid Revision

Most Imp Questions



One Shot MCQ's Marathon

Super Chart Revision









Amendments Ki Pathshala

20 -20 Series

CA INTERMEDIATE MAY 25

Marathons Schedule With Links

DATE	TIME	EDUCATOR	SUBJECT	TOPICS	YOUTUBE LINK
17/4/2025	8.00 AM	CA ADARSH JOSHI	LAW	RRR	
18/4/2025	12.00 NOON	CA TUSHAR TAPARIA	GST	RRR	
19/4/2025	8.00 AM	CA CS DARSHAN JAIN	FM	RRR	
20/4/2025	8.00 AM	CA ADARSH JOSHI	LAW	ONE SHOT MCQ MARATHON	
21/4/2025	2.00 PM	CA TUSHAR TAPARIA	GST	GST AMENDMENTS & ITS IMPORTANT QUESTIONS	
23/4/2025	8.00 AM	CA CS DARSHAN JAIN	FM	ONE SHOT MCQ MARATHON	

DATE	TIME	EDUCATOR	SUBJECT	TOPICS	YOUTUBE LINK
24/4/2025	2.00 PM	CA TUSHAR TAPARIA	DT	DT AMENDMENTS & ITS IMPORTANT QUESTIONS	
27/4/2025	8.00 AM	CA CS DARSHAN JAIN	SM	ONE SHOT MCQ MARATHON	
4/5/2025	8.00 AM	CA ADARSH JOSHI	LAW	MOST IMPORTANT QUESTIONS	
6/5/2025	3.00 PM	CA TUSHAR TAPARIA	TAXATION	20-20	
12/5/2025	8.00 AM	CA CS DARSHAN JAIN	FM	20-20	
13/5/2025	8.00 AM	CA CS DARSHAN JAIN	SM	SUPER CHART REVISION	

STRATEGY IMPLEMENTATION & EVALUATION

MCQ'S



MCQ 1

..... leadership style may be appropriate in turbulent environment.

- (a) *Transactional*
- (b) *Transformational*
- (c) *Autocratic*
- (d) *None of these*

MCQ 2

An organizational structure with constricted middle level is:

- (a) Divisional structure*
- (b) Network structure*
- (c) Hour Glass structure*
- (d) Matrix structure*

MCQ 3

You are the head of operations of a company. When you focus on total or aggregate management functions in the sense of embracing the integrated activities of a complete department et al, you are practicing: -

- (a) Strategic Control*
- (b) Management control*
- (c) Administrative Control*
- (d) Operations Control*

MCQ 4

Which of the following would be chosen by the core strategist to implement operational control: -

- (a) Premise Control*
- (b) Special Alert Control*
- (c) Implementation Control*
- (d) Budgetary Control*

MCQ 5

Compliance, Identification and Internalization are the three processes involved in:

- (a) Refreezing*
- (b) Defreezing*
- (c) Changing behavior patterns*
- (d) Breaking down old attitudes*

MCQ 6

Which one is NOT a type of strategic control?

- (a) Operational control*
- (b) Strategic surveillance*
- (c) Special alert control*
- (d) Premise control*

MCQ 7

Davis and Lawrence have proposed three distinct phases for development of matrix structure. These phases are (1) Cross-functional task forces (2) Product/brand management and (3) _____.

- (a) Market/external management*
- (b) Functional matrix*
- (c) Mature matrix*
- (d) Internal management*

MCQ 8

Which of the following is achieved by strictly enforcing the reward and punishment strategy for good or bad behaviour?

- a) Compliance*
- b) Identification*
- c) Internalization*
- d) None of these*

MCQ 9

Delta is an organisation specializing in Information Technology enabled Services (ITeS) and Communications business. Last year, the organisation had successfully integrated an Artificial Intelligence (AI) tool named 'Zeus' into the existing ERP system. The AI tool, using Deep Learning technique provided a digital leap transformation in various business processes and operations. It has significantly diminished the role played by specialist managers of the middle management. This technological tool in addition to saving organisational costs by replacing many tasks of the middle management has also served as a link between top and bottom levels in the organisation and assists in quick decision making. The skewed middle level managers now perform cross-functional duties. Which type of organisational structure is the company transitioning into?

- (a) Strategic business unit structure*
- (b) Matrix structure*
- (c) Network structure*
- (d) Hourglass structure*

MCQ 10

Abhishek a freelancer writes promotional materials. He decided to collaborate without requiring physical presence of employee, and hired virtual assistants to transcribe voice mail, update his website, and design PowerPoint graphics. What kind of structure is he using for his business?

- (a) Functional structure*
- (b) Divisional structure*
- (c) Network structure*
- (d) Multi-divisional structure*

MCQ 11

Last year, as a part of the organisational change process, Project Zeta was implemented by the CTO of Omega Private Limited. Zeta being an Artificial Intelligence enabled tool uses machine learning technology to speed up operations by transformation of various business processes and operations across finance, sales, delivery, human resources and other departments. Likewise, the unfreezing phase of the change process has been successfully completed by the company and the employees wholly recognize and accept the need for change. The company now wishes to reassign new patterns of behavior based on the three processes of compliance, identification and internalization. Kindly identify and mark the correct person who propounded this model.

- (a) Kurt Lewin*
- (b) Richard Rumelt*
- (c) H.C. Kellman*
- (d) William F Glueck*

MCQ 12

Which of the following involves general monitoring of various sources of information to uncover unanticipated information having a bearing on the organizational strategy?

- a) Strategic Surveillance*
- b) Special Alert Control*
- c) Premise Control*
- d) Implementation Control*

MCQ 13

Dr. Raman has been running a nursing home for about twenty two years now, and has gained enormous name for his benevolence in Balram district of Chhattisgarh. Recently, his daughter, Dr. Radhika completed her medicine degree from the United States of America and returned to her hometown to be a part of her father's practice. She has been given the baton to promote modern medicine and retain the local skilled youth in their practice. However, their nursing home's skilled youth has been more inclined to E-Commerce employment opportunities. Dr. Radhika has taken it as a challenge to imbibe the very essence of service in them, by being employed as nurses and caretakers of the ill. This shall be very crucial in growing the practice as desired. Which of the following phases of Kurt Lewin's Model of Change will be most challenging for Dr. Radhika to strategically positioning her father's nursing home?

- (a) Compliance*
- (b) Identification*
- (c) Internalization*
- (d) Transition*

MCQ 14

The management of Vadakara Limited, hitherto a successful ball valves maker headquartered in Mumbai, is looking to launch a new SBU for its future forward integration plans abroad in Sudan. The CEO is now faced with the opportunity-cum-challenge to make this foray into Sudan a successful but time-bound business enterprise. The CEO has already asked his India Operations Head to make a study of Sudan's present market conditions and territory specific laws to enable the setup of a local branch office for the proposed SBU. Meantime, the HR manager has come across a promising resume of a person on LinkedIn, a social networking platform on internet, who is currently engaged in a similar Deputy CEO position with another entity. The management is also in touch with a couple of NRI angel investors based out of Singapore, to arrange for venture capital that would be required for this venture.

From a strategic management perspective, Vadakara Limited is currently represented by which strategic time phase:

- (a) Strategy formulation phase*
- (b) Strategy change phase*
- (c) Strategy implementation phase*
- (d) Strategy internalization phase*

MCQ 15

Aditya Swaroop is the head of operations of Bindal & Sons private limited. He is focussing on total or aggregate management functions in the sense of embracing the integrated activities of a complete department. He assures the resources are obtained and used effectively and efficiently in the accomplishment of the organisation's objectives. He is practicing as: -

- (a) Strategic control*
- (b) Management control*
- (c) Administrative control*
- (d) Operations control*

MCQ 16

Sudden change in government, natural calamities, terrorist attacks, industrial disasters etc. need _____.

- a) Special Alert Control*
- b) Strategic Surveillance*
- c) Premise control*
- d) Implementation Control*

MCQ 17

Determine the correct sequence of strategic change.

- 1. Institutionalize the change*
- 2. Create a shared vision to manage change*
- 3. Recognize need for change*

a) (i), (iii), (ii)

b) (iii), (ii), (i)

c) (ii), (iii), (i)

d) (i), (ii), (iii)

MCQ 18

After an earnest attempt to bring in a strategic change in your organization, you the operational head of XYZ ltd, succeeded but still your organization couldn't achieve the desired competitive position in the market. Out of the following what could be the reason?

- (a) Strategy formulation*
- (b) Strategy model*
- (c) Strategy implementation*
- (d) Strategy decision*

MCQ 19

As a strategist, what is your understanding of how strategies are put into action?

- (a) Strategies are statements of Intent realized through Implementation.*
- (b) Strategies are statements of Intent that are automatically activated.*
- (c) Strategies, by themselves, lead into action.*
- (d) By strategy formulation and not through implementation.*

MCQ 20

_____ is directed towards and assessing the need for changes in the overall strategy in light of unfolding events and results associated with incremental steps and action.

- a) *Special Alert Control*
- b) *Strategic Surveillance*
- c) *Premise control*
- d) *Implementation Control*

MCQ 21

You being the core strategist of your company, entrusted with bringing about strategic change in your company, how will you initiate “unfreezing of the situation”?

- (a) Promoting new ideas throughout the organization*
- (b) Promoting compliance throughout the organization*
- (c) Promoting change in process throughout the organization*
- (d) None of the above*

MCQ 22

You are the head of operations of a company. When you focus on total or aggregate management functions in the sense of embracing the integrated activities of a complete department et al, you are practicing:

- (a) Strategic control*
- (b) Management control*
- (c) Administrative control*
- (d) Operations control*

MCQ 23

Which of the following would be chosen by the core strategist to implement operational control: -

- (a) Premise control*
- (b) Special alert control*
- (c) Implementation control*
- (d) Budgetary control*

MCQ 24

Which of the following statements are true?

Statement 1: Implementing strategy affects an organization from top to bottom; it affects all the functional and divisional areas of a business.

Statement 2: Strategic control is an integral part of strategic management.

- a) Statement 1 is correct*
- b) Statement 2 is correct*
- c) Both Statements are correct*
- d) None of the statement is correct*

MCQ 25

Which of the following is an element of process of control?

- a) Mechanism for monitoring and measuring the performance*
- b) Mechanism for feeding back corrective and adaptive information*
- c) Mechanism for learning new insights on standards themselves*
- d) All of these*

MCQ 26

Which is a function intended to ensure and make possible the performance of planned activities and to achieve the pre-determined goals and results?

- a) Strategic control*
- b) Strategic change*
- c) Strategic vision*
- d) None of these*

MCQ 27

Compliance, Identification and Internalization are the three processes involved in:

- (a) Refreezing*
- (b) Defreezing*
- (c) Changing behavior patterns*
- (d) Breaking down old attitudes*

MCQ 28

_____ intends to enable the organization to continuously learn from its experience and to improve its capability to cope with demands of organizational growth and development.

- a) *Strategic control*
- b) *Strategic change*
- c) *Strategic intent*
- d) *None of these*

MCQ 29

_____ is a complex process that involves a corporate strategy focused on new markets, products, services and new ways of doing business.

- a) *Strategic change*
- b) *Strategic Intent*
- c) *Strategic Control*
- d) *None of these*

MCQ 30

Strategy evaluation is more difficult today due to the following trends except:

- (a) A dramatic increase in the environment's complexity.*
- (b) The increasing difficulty of predicting the future with accuracy.*
- (c) The increasing number of variables in the environment.*
- (d) Firms have unlimited resources.*

MCQ 31

_____ occurs when members are psychologically impressed upon to identify themselves with some given role models whose behaviour they would like to adopt and try to become like them.

- a) *Compliance*
- b) *Identification*
- c) *Internalization*
- d) *None of these*

MCQ 32

The purpose of strategy evaluation is to:

- (a) increase the budget annually.*
- (b) alert management to problems or potential problems.*
- (c) make budget changes.*
- (d) evaluate employees' performance.*

MCQ 33

_____ is directed towards and assessing the need for changes in the overall strategy in light of unfolding events and results associated with incremental steps and action.

- a) *Special Alert Control*
- b) *Strategic Surveillance*
- c) *Premise control*
- d) *Implementation Control*

MCQ 34

Which one is not a type of strategic control?

- (a) Operational control*
- (b) Strategic surveillance*
- (c) Special alert control*
- (d) Premise control*

MCQ 35

The responsibility of efficiency and effectiveness lies with:

- (a) Middle management and operational management*
- (b) Top management and operational management*
- (c) Operational management and top management*
- (d) Operational management and middle management*

MCQ 36

Which of the following is not true for strategy formulation and implementation matrix?

- (a) Company in square A would focus on implementing the strategy successfully.*
- (b) Company in Square B is the idle situation*
- (c) Company in square D would focus on readjusting the implementation.*
- (d) Company in square D would focus on redesigning their strategy.*

MCQ 37

Which of the following is not one of the issues in strategy implementation?

- (a) Resource allocation*
- (b) Project implementation*
- (c) Structural implementation*
- (d) Market implementation*

MCQ 38

In which phase of strategic management are annual objectives especially important?

- (a) Formulation*
- (b) Control*
- (c) Evaluation*
- (d) Implementation*

MCQ 39

Medium sized firms tend to be _____ structured.

- a) Divisionally*
- b) Matrix*
- c) Hourglass*
- d) Network*

MCQ 40

During what stage of strategic management are a firm's specific internal strengths and weaknesses determined?

- (a) Formulation*
- (b) Implementation*
- (c) Evaluation*
- (d) Feedback*

MCQ 41

Developing vision and mission, identifying an organisation's external opportunities and threats, and determining internal strengths and weaknesses are:

- (a) SBU planning*
- (b) Strategy formulation*
- (c) Strategy implementation*
- (d) Business process reengineering*

MCQ 42

Strategic Planning is the responsibility of:-

- (a) Corporate level managers*
- (b) Operational managers*
- (c) Functional managers*
- (d) Business level managers*

MCQ 43

A divisional structure _____ allows local participation in decision making and improved coordination within a region.

- a) By geographical area*
- b) By product/services*
- c) By customer*
- d) By process*

MCQ 44

_____ leadership style may be appropriate in turbulent environment.

- (a) *Transactional*
- (b) *Transformational*
- (c) *Autocratic*
- (d) *None of these*

MCQ 45

Change in company's _____ requires re allocation of resources necessitating need for changes in_____

- (a) structure, strategy*
- (b) strategy, structure*
- (c) structure, structure*
- (d) strategy, strategy*

MCQ 46

In strategic management, there are two main styles of leadership. These are transformational and:

- (a) Transparent*
- (b) Transitional*
- (c) Translational*
- (d) Transactional*

MCQ 47

_____ enable corporate officers to manage the cash flow of the divisions through budgets and an emphasis on profits from distinct businesses.

- a) *Financial controls*
- b) *Strategic controls*
- c) *Operational controls*
- d) *Management controls*

MCQ 48

Select a distinguishing feature between divisional and functional structure?

- (a) Both functional departments and divisional process departments are accountable for profits or revenues.*
- (b) Functional departments are not accountable for profits or revenues, whereas divisional process departments are evaluated on these criteria.*
- (c) None of functional departments and divisional process departments are accountable for profits or revenues.*
- (d) Both the structures are same.*

MCQ 49

Which of the following situation will most likely suit a transformational leader?

- (a) An organization that is in trouble*
- (b) A growing organization*
- (c) An organization in a stable environment*
- (d) An organization at maturity stage of product life cycle*

MCQ 50

Corporate culture refers to:

- (a) Company's values and beliefs*
- (b) Company's business principles*
- (c) Internal work environment*
- (d) All the above*

MCQ 51

A corporation organized in network structure is often called

- (a) Virtual organization*
- (b) Hierarchical organization*
- (c) Structured organization*
- (d) Simple organization*

MCQ 52

What is the second phase of Matrix structure proposed by Davis and Lawrence?

- (a) Cross functional task forces*
- (b) Product/brand management*
- (c) Cross fertilized projects*
- (d) Mature matrix*

MCQ 53

When there is impact of strategy implementation on strategy formulation it can be referred as?

- (a) Backward Linkages*
- (b) Forward Linkages*
- (c) Vertical Linkages*
- (d) Horizontal Linkages*

MCQ 54

Good strategy execution involves creating strong “fits” between _____.

- a) Strategy and Organizational Capabilities*
- b) Strategy and the Reward Structure*
- c) Strategy and Internal Operating Systems*
- d) All of these*

MCQ 55

_____ stage is diagnostic phase of strategic management process?

- a) *Strategy Implementation*
- b) *Environmental and Organizational Analysis*
- c) *Strategic Evolution and Control*
- d) *Formulating strategy*

MCQ 56

_____ *violates principle of unity of command.*

- a) *Network structure*
- b) *Hourglass Structure*
- c) *Simple Structure*
- d) *Matrix Structure*

MCQ 57

Which of the following is relevant to multi- product, multi- business enterprise?

- a) Strategic business unit*
- b) Divisional Structure*
- c) Functional Structure*
- d) M- Form Structure*

MCQ 58

Which of the following consists of a chief executive officer or a managing director and supported by corporate staff with manager of production, financial, accounting department?

- a) Functional Structure*
- b) Hourglass Structure*
- c) Simple Structure*
- d) Matrix Structure*

MCQ 59

Which of the following are not advantage of matrix structure?

- a) Project objectives are clear*
- b) Shutting down a project is accomplished relatively easily*
- c) Workers can see the visible results of their work*
- d) Its inexpensive structure*

MCQ 60

_____ *dictates how resources will be allocated to achieve strategic objective.*

- a) *Controls*
- b) *Organisation Structure*
- c) *System*
- d) *Process*

MCQ 61

Which leadership offers excitement, vision, intellectual stimulation and personal satisfaction?

- a) Transformational*
- b) Transactional*
- c) Both (a) and (b)*
- d) None of these*

MCQ 62

Changing a _____ is very difficult because of the heavy anchor of deeply held values and habits people cling emotionally to the old and familiar.

- a) Problem Culture*
- b) Strategic Control*
- c) Strategy Supportive Culture*
- d) None of these*

MCQ 63

Corporate culture is _____ to strategy execution?

- a) Ally*
- b) Obstacle*
- c) None of the above*
- d) Either (a) or (b) depending upon whether its strategy supportive or not*

MCQ 64

Which of the following is a role played by strategic leader?

- a) Promoting Esprit de corps culture*
- b) Monitoring progress of strategy implementation*
- c) Ferreting out issues*
- d) All the above*

MCQ 65

In which of the following aspect, a company's culture is not manifested?

- a) Employees' attitudes and behaviour*
- b) Peer pressures that exist*
- c) Traditions the organization maintains*
- d) Vendor's strategies*

MCQ 66

_____ sets the firm's direction by developing and communicating a vision of future and inspire organization members to move in that direction.

- a) Strategic leadership
- b) Managerial leadership
- c) Operational leadership
- d) None of these

MCQ 67

An organisation dies slowly when operational management is _____ and strategic formulation is _____.

- a) Inefficient, Ineffective*
- b) Inefficient, Effective*
- c) Efficient, Ineffective*
- d) Efficient, Effective*

MCQ 68

Which of the following is an action stage that requires implementation of changed strategy?

- a) Institutionalize the change*
- b) Create a shared vision to manage change*
- c) Recognize need for change*
- d) None of these*

MCQ 69

Which of the following involves internal changing of the individual's thought processes in order to adjust to a new environment?

- a) Compliance*
- b) Identification*
- c) Internalization*
- d) None of these*

MCQ 70

An organisation _____, when operational management is inefficient and strategic formulation is effective.

- a) Thrive*
- b) Die Quickly*
- c) Die Slowly*
- d) Survive*

MCQ 71

Strategic implementation control, unlike _____, continuously monitors the basic direction of the strategy.

- a) Special Alert Control*
- b) Operational Control*
- c) Premises control*
- d) Management control*

MCQ 72

_____ criteria of strategic change happen when new behaviour becomes a normal way of life.

- a) Unfreezing
- b) Change in new situation
- c) Refreezing
- d) None of these

MCQ 73

_____ helps the managers to determine whether the overall strategy is progressing as desired or whether there is need for readjustment?

- a) *Milestone Reviews*
- b) *Premise control*
- c) *Special alert control*
- d) *Monitoring strategic Thrusts*

MCQ 74

Which process simply makes the individual or organizations aware of the necessity for change and prepares them for such a change?

a) Unfreezing

b) Change in new situation

c) Refreezing

d) None of these

MCQ 75

_____ is a tool for systematic and continuous monitoring of the environment to verify the validity and accuracy of the assumption on which strategy is built.

- a) *Strategic Surveillance*
- b) *Special Alert Control*
- c) *Premise Control*
- d) *Implementation Contro*

ANSWER KEY							
SR.NO	ANSWER	SR.NO	ANSWER	SR.NO	ANSWER	SR.NO	ANSWER
1	B	21	A	41	B	61	A
2	C	22	B	42	A	62	A
3	B	23	D	43	A	63	D
4	D	24	C	44	B	64	D
5	C	25	D	45	B	65	D
6	A	26	A	46	D	66	A
7	C	27	C	47	A	67	C
8	A	28	A	48	B	68	A
9	D	29	A	49	A	69	C
10	C	30	D	50	D	70	D
11	C	31	B	51	A	71	B
12	A	32	B	52	B	72	C
13	C	33	D	53	A	73	D
14	A	34	A	54	D	74	A
15	B	35	C	55	B	75	C
16	A	36	D	56	D		
17	B	37	D	57	A		
18	C	38	D	58	A		
19	A	39	A	59	D		
20	D	40	A	60	B		